Board of Directors Meeting Kalispell Tourism Business Improvement District Wednesday – December 5, 2018 3:00 pm – 5:00 pm

Location: Kalispell Chamber of Commerce

AGENDA

3:00 pm

Meeting Called to Order: Zac Ford, Chair of the Board

1. Hear from the Public

Members of the public are invited to present information related to the Tourism Business Improvement District. Presenters are limited to three (3) minutes each.

- 2. Board Action Items
 - a) Approval of minutes from October 3, 2018 and November 7, 2018
 - b) Approval of TBID financial statements for September 2018 and October 2018
 - c) Approval of application from Lucy Weeder, Marriott Springhill Suites to fill vacated board seat
- 3. Board Discussion
 - a) Event updates
 - i. Montana Indoor Soccer Championship
 - b) Event grant update
 - c) Marketing updates
 - i. Strategic planning update
 - ii. Winter campaign creative
 - iii. Website redesign update
 - d) Group, M&C updates

Enclosures:

October 3, 2018 and November 7, 2018 minutes

TBID financial statements for September, 2018 and October, 2018

Board trustee application from Lucy Weeder

2019 TBID Board Meeting schedule

KCVB updates

For Further Information Please Contact:

Zac Ford, Board Chairman <u>zachary.ford@hilton.com</u> or 406-755-7900 Diane Medler, KCVB Director <u>diane@discoverkalispell.com</u> or 406-758-2808

2018 TBID Board Meeting Schedule (subject to change)

(Meetings are held at the Kalispell Chamber unless otherwise notified)

January 11

February 7

March 7

April 4

May 2

June 6

July 11

August 8

September 5

October 3

November 7

December 5

Note: Other than the meeting starting time, times listed are approximate and agenda items may be rearranged. Action may be taken on any item listed on the agenda. Public comment is welcome on all items.

Board of Directors Meeting Kalispell Tourism Business Improvement District November 7, 2018 3:00 pm – 5:00 pm

Location: Kalispell Chamber of Commerce

Minutes

Board Members Present: Zac Ford, Emily Schroeder

Board Members Absent: Shawn Campbell, Dan Moderie, Dawn Hendrickson, Janet Clark, Sean Morris

Staff Present: Joe Unterreiner, Diane Medler, Dawn Jackson, Vonnie Day

Guests: Scott Rieke, Best Western Inn Plus; Jeff Thompson & Matt Downing, Flathead Wrestling Club; Marcia

Spano, Skijoring at Rebecca Farm

A quorum was not met so no action was taken during the meeting.

- 1. Hear from the Public none
- 2. KCVB Event Grant Requests since a quorum was not present, proposals will be emailed to board members for a vote.

Jeff Thompson with Flathead Valley Wrestling Club submitted an application for \$2,000 - \$2,500 to be used for facility costs. The group is going to bid on two events for 1^{st} quarter of 2019 (they will hold only one event). Both proposed events are projected to attract 700 - 800 wrestlers:

- a) The InterValley Wrestling Tournament, March 15 16 at Rankin, if held will draw wrestlers from Montana and northern Idaho, the event location moves around Montana every year.
- b) Making a Difference, February 23 at FHS, if held will attract wrestlers from a multi-state region, the event is new to Kalispell, FVWC hopes to make it an annual event

Proposal: a cash grant of \$1,000 and in-kind promotion of \$500 plus 16 room nights for event referees.

Discussion: the organizers are experienced and well-connected in the NW U.S. regional wrestling community. They've already reserved FHS and Rankin gyms to accommodate the respective events. Wrestling parents often travel for out-of-town tournaments. Projected room nights: 150-200 for either event.

Marcia Spano with Montana Equestrian Events submitted an application for a \$3,500 grant for Skijoring at Rebecca Farm, December 29 – 30. Grant funds will be applied to the prize purse. Last year's event attracted 88 teams and more than 2,000 spectators in spite of unusually severe winter weather. In addition to racing competition Saturday and Sunday, this year's event includes team registration Friday night, Calcutta Night on Saturday and an awards ceremony Sunday evening. Projected room nights: 120. Last year they had 35 out of market participants from around Montana and CO, WA, CA.

Proposal: \$2,000 cash grant plus \$500 in-kind promotion from KCVB. Kalispell Chamber will supplement with additional in-kind promotion.

Discussion: the event last year was well organized and feedback was excellent. It is the first of ten events on the www.skijoringamerica.com 2018/2019 winter schedule and offers one of the largest prize purses. Their goal for this year's purse is \$25,000. Organizers are hoping to have more than 100 teams and plan to expand the retail and food offerings. The event falls on the weekend before New Year's so has potential for extended stays.

3. Board Action Items

Quorum was not met so vote was not held to approve October 3rd minutes and September financials. Diane presented final FY2018 financial statements for review and discussion.

4. Board Discussion

a. Event updates:

i. Indoor Soccer – registration is open and two teams have signed up, initial meeting with MSI was held to begin recruiting teams, the need for a 4th field is being evaluated.

b. Event grant update:

The Big Sky 5V5 Wrestling Tournament was cancelled so grant funds were not distributed.

c. Marketing updates:

- i. Strategic planning update arrangements are moving forward with consultant Carl Ribaudo who will be working with CVB/TBID to develop a marketing and organizational strategic plan. Carl will begin the process by meeting with local stakeholders December 13 17 and conclude by providing an action plan in early March. Winter messaging is of special interest. Input on critical success factors is requested from TBID members.
- ii. Fall "Yourself" campaign focus is on drive markets in Spokane, Eastern Washington, Calgary and Lethbridge. Testing is being done in LA, San Francisco, Seattle and Chicago markets. The drive market campaign features images showing road maps to Kalispell and talks about fall and winter activities. Objectives are to get viewers to sign up for the CVB enews, view the visitor guide and engage with the website. Spokane, Coeur d'Alene and Calgary are the focus of the winter campaign. The focus will be narrow since winter messaging will be evaluated in the upcoming strategic planning project.

iii. Other Marketing updates:

- National Forest Initiative partnering with Glacier Country to sponsor a national program
 promoting Flathead National Forest. As partners we get full rights to video, images and B
 roll. Kalispell also be included in a corresponding national promotion.
- 1st Qtr FY19 website report traffic is down from last year, however engagement is up.
 SEM or SEO was limited during the quarter due to the switch in ad agencies on July 1st.
- Kalispell Bed Tax collections were up 15% for 4th Qtr of FY18.
- The new Brewery, Winery, Distillery & Cidery map is available in the VIC and on discoverkalispell.com.

c. Group, M&C Updates:

- The aRes booking platform will be incorporated in the new Discover Kalispell website. All but four TBID properties are already part of the feed so will be automatically included on the platform. The remaining four properties are able to participate through an Extranet system. Expedia currently shows 194 lodging properties when searching for Kalispell as it includes properties in neighboring towns and short term rentals. The opportunity to direct book through aRes will help keep consumers focused on TBID hotels. A soft launch of the redesigned website is planned for the end of November.
- Waiting for response from POMA.
- PNWAR Conference went to Big Sky.
- Montana League of Cities is a potential conference for September 2020. They are visiting for a site tour at the end of November.
- Submitting RFP for Beer Now blogger conference pre/post excursions in fall of 2019.
- Working with MWED to evaluate whether Kalispell has the capacity to accommodate the Innovate Montana Symposium in early fall of 2019.
- The International Bear Association Conference has been confirmed for late September, 2020.
 Attendance will be 500+.
- MT High School Lacrosse Association is working with local teams to evaluate holding the 2020 championship in Kalispell.
- Meetings Today magazine featured Kalispell CVB in an article about the IRU Conference and how the CVB showcased our destination in April when many seasonal visitor activities, facilities and locations were not available.
- Dawn and Diane will schedule annual meetings with TBID members to be held late November and early December.
- Dawn will call TBID members to get updated meeting guide information.
- iii. IMEX this was the 5th year Kalispell has been represented at IMEX. The Glacier Country group had 18 scheduled appointments, three unscheduled and four walkups which was the largest number of walkups ever. Many were attracted to the Montana booth by the opportunity to take a photo with Montana Cowboy Jason St. Claire. The majority of the attendees were incentive planners looking for 4 5 diamond properties. Many had never been to Montana so the conference was an opportunity to build awareness of what the state offers. Since the incentive segment is not as strong for Kalispell the CVB will evaluate future participation in IMEX.
- 5. General discussion regarding recommended areas of focus for strategic planning process:
 - Group discussed that they have felt the growth in WF: additional lodging properties, hockey tournaments appear to be increasingly moving to Whitefish because the indoor rink, Whitefish Mountain Resort's expansion of summer activities and the WF trail system add to Whitefish's attraction. They also do a good job of promoting their downtown.
 - Important for consultant to look at how we message the redefined Kalispell based on upcoming changes in downtown with the removal of tracks and new development.

- More sports arenas and event centers are need in Kalispell. Missoula has increased their capacity and as such are securing more events.
- Group discussed pricing strategies. Many felt the TBID properties need rate integrity rather than simply lowering rates in a "race to the bottom".
- Scott Rieke will approach Country Inn & Suites about joining TBID as he is also an Associate Member and can provide input on benefits.
- Should TBID assessment amount be reviewed? Should the amount be the same statewide?

Meeting adjourned at 5:00pm Respectfully Submitted: Diane Medler

For Further Information, please contact:
Diane Medler, CVB Director, diane@discoverkalispell.com or 406-758-2808

1:48 PM 10/24/18 **Accrual Basis**

Tourism Business Improvement District Profit & Loss Budget vs. Actual July 2017 through September 2018



	Jul '17 - Se	Budget	\$ Over Bud	% of Budget
Income 4000 · TBID Revenue 4100 · Interest Income	603,226.00 508.67	615,000.00	-11,774.00	98.1%
Total Income	603,734.67	615,000.00	-11,265.33	98.2%
Expense 5000 · Staffing	235,227.32	220,450.00	14,777.32	106.7%
5100 · Administrative 5115 · Annual Report 5350 · City of Kalispell Admin Fee 5110 · Bank Fees 5120 · Audit 5125 · Bookkeeping 5140 · Office Supplies 5150 · Postage & Copies 5160 · Rent 5165 · Storage Unit 5180 · Telephone	1,861.72 5,000.00 83.00 1,724.34 3,010.00 1,641.73 1,380.48 8,400.00 360.00 2,856.05	2,000.00 5,000.00 2,000.00 3,000.00 1,500.00 750.00 7,500.00 2,800.00	-138.28 0.00 -275.66 10.00 141.73 630.48 900.00 -390.00 56.05	93.1% 100.0% 86.2% 100.3% 109.4% 184.1% 112.0% 48.0% 102.0%
5185 · Travel & Entertainment 5190 · Technology Support 5195 · Equipment (Software)	2,375.22 480.00 0.00	2,000.00 500.00 1,000.00	375.22 -20.00 -1.000.00	118.8% 96.0% 0.0%
Total 5100 · Administrative	29,172.54	28,800.00	372.54	101.3%
5200 · Research & Education 5210 · Smith Travel Reports 5230 · Organizational Memberships 5220 · Traning & Education	5,750.00 3,100.00 2,048.05	5,500.00 3,000.00 4,000.00	250.00 100.00 -1,951.95	104.5% 103.3% 51.2%
Total 5200 · Research & Education	10,898.05	12,500.00	-1,601.95	87.2%
5250 · Web Site 5260 · New Website 5270 · Maintenance & Enhancements 5280 · SEO & SEM	9,588.40 7,984.80 9,668.34	9,000.00 9,000.00 9,000.00	588.40 -1,015.20 668.34	106.5% 88.7% 107.4%
Total 5250 · Web Site	27,241.54	27,000.00	241.54	100.9%
5400 · Consumer Marketing 5475 · Annual Report 5455 · Prize Packages 5405 · Photo and Video Library 5430 · Social Media Admin & Adv 5440 · Creative Services 5450 · Media Buy Online 5460 · Travel Show Attendance 5470 · Trade Show Booth 5480 · Airport Displays 5420 · E-Marketing 5496 · Visitor Guide & Niche Brochures	0.00 439.39 6,239.13 2,174.88 23,621.56 37,779.53 4,137.57 1,144.38 700.00 5,542.40 7,588.95	0.00 0.00 4,000.00 7,000.00 26,000.00 35,000.00 2,500.00 1,000.00 750.00 5,000.00 8,000.00	0.00 439.39 2,239.13 -4,825.12 -2,378.44 2,779.53 1,637.57 144.38 -50.00 542.40 -411.05	0.0% 100.0% 156.0% 31.1% 90.9% 107.9% 165.5% 114.4% 93.3% 110.8%
Total 5400 · Consumer Marketing	89,367.79	89,250.00	117.79	100.1%
5500 · Event Marketing 5512 · Futsol/Indoor Soccer 5548 · Events Operations Management 5501 · Dragon Boat	0.00 28,500.00 30,000.00	20,000.00 25,000.00 30,000.00	-20,000.00 3,500.00 0.00	0.0% 114.0% 100.0%
5502 · Spartan Event 5509 · Pond Hockey 5549 · Other Event Marketing	29,000.00 30,000.00 11,500.00	29,000.00 30,000.00 10,000.00	0.00 0.00 1,500.00	100.0% 100.0% 115.0%
Total 5500 · Event Marketing	129,000.00	144,000.00	-15,000.00	89.6%
5550 · Meetings & Conventions 5576 · Digital 5588 · E-News 5565 · Meeting Planner Shows	0.00 0.00 8,898.38	0.00 0.00 15,000.00	0.00 0.00 -6,101.62	0.0% 0.0% 59.3%
5567 · Meeting Planner FAM 5570 · Meeting Planner Incentive Progm	13,824.78 13,704.36	12,000.00 15,000.00	1,824.78 -1,295.64	115.2% 91.4%

1:48 PM 10/24/18 **Accrual Basis**

Tourism Business Improvement District Profit & Loss Budget vs. Actual July 2017 through September 2018

	Jul '17 - Se	Budget	\$ Over Bud	% of Budget
5573 · Group Photo & Video Library	550.00	2,000.00	-1,450.00	27.5%
5574 · M&C Collateral, Website	1,362.25	2,000.00	-637.75	68.1%
5583 · Customer Relationship Mgmt Syst	6,000.00	6,000.00	0.00	100.0%
5575 · Advertising/Enews	17,833.33	16,000.00	1,833.33	111.5%
5585 · Sales Calls	887.19	2,000.00	-1,112.81	44.4%
5589 · M&C Memberships	300.00	1,000.00	-700.00	30.0%
Total 5550 · Meetings & Conventions	63,360.29	71,000.00	-7,639.71	89.2%
5650 · Publicity				
5660 · Travel Media Press Trips/FAM	13,748.78	13,000.00	748.78	105.8%
5665 · Proactive & Reactive PR	15,658.20	16,000.00	-341.80	97.9%
5680 · Kalispell Branded Merchandise	285.29	1,000.00	714.71	28.5%
Total 5650 · Publicity	29,692.27	30,000.00	-307.73	99.0%
Total Expense	613,959.80	623,000.00	-9,040.20	98.5%
Net Income	-10,225.13	-8,000.00	-2,225.13	127.8%

Kalispell Tourism Business Improvement District Summary of Financials November 7, 2018

TBID Funds – Expense Summary September 2018

Admin: Asset transition from PAR to FBP; legal notice for RFQ – strategic planning; rent; bookkeeping; telephone (Charter, Verizon, Dawn); quarterly storage unit fee; postage; misc. mileage & travel expenses; email accounts

Research, Education, Memberships: Smith Travel Research annual fee

Website: URL renewals; SEO/SEM

Consumer: Monthly retainer for creative services for September; airport brochure stocking; FNF video/photo assets; annual Dropbox fee; quarterly consumer enews

Event: Event operation mgmt. September; Dragon Boat/Event transition PR; FY17 event sponsorship that had not been paid (FVHA).

Meetings & Convention: Small Market Meetings expenses; MACE conference sponsorship; MLCT bid presentation; meeting planner FAM; quarterly M&C enews article copy

PR/Publicity: Intl. media fam expenses; Lodging for travel writer Michael Lanza

KCVB Event Funds - Summary January through September 2018

Dragon Boat 2018: (\$20,000 FY19 TBID) Balance forward from 2017: \$10,511.51

Income: \$66,896.00 Expenses: \$76,914.82 Balance: \$492.69

Spartan 2018: (\$29,000 FY18 TBID) Balance forward from 2017: (\$7,559.16)

Income: \$38,908.81 Expenses: \$38,449.88 Balance: (\$7,100.23)

Pond 2018: (\$30,000 FY18 TBID)

Balance forward from 2017: \$14,358.82

Income: \$26,900.00

Expenses: \$13,596.30 (transfer \$6,000 into aRes budget)

Balance: \$21,662.52

Indoor Soccer 2018: (2017/2018 - \$20,000 FY18 TBID)

Balance forward from 2017: \$16,752.85

Income: \$11,068.00 Expenses: \$25,260.95 Balance: \$2,559.90

Event account admin: bookkeeping; bank fees; copies; postage; shared event expenses

Balance: (\$11,174.25)

1:49 PM 10/24/18 **Accrual Basis**

Tourism Business Improvement District Balance Sheet As of September 30, 2018

	Sep 30, 18
ASSETS	
Current Assets	
Checking/Savings	407.004.07
1010 · Checking 1020 · Whitefish Credit Union	107,061.27
1020 - Whitelish Credit Offich	56,314.52
Total Checking/Savings	163,375.79
Accounts Receivable	
1200 · Accounts Receivable	355.00
Total Accounts Receivable	355.00
Total Current Assets	163,730.79
Fixed Assets	
1710 · Office Equipment	3,967.64
1820 · Web Site Development	25,230.44
Total Fixed Assets	29,198.08
TOTAL ASSETS	192,928.87
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 · Accounts Payable	45,274.95
Total Accounts Payable	45,274.95
Total Current Liabilities	45,274.95
Total Liabilities	45,274.95
Equity	
32000 · Unrestricted Net Assets	152,830.05
Net Income	-5,176.13
Total Equity	147,653.92
TOTAL LIABILITIES & EQUITY	192,928.87

Tourism Business Improvement District Profit & Loss - FY19

September 2018

	Sep 18	Jul - Sep 18
Income 4000 · TBID Revenue 4100 · Interest Income	0.00 18.07	166,606.00 39.14
Total Income	18.07	166,645.14
Expense		
5000 · Staffing	17,317.90	79,375.88
5100 · Administrative	2.004.40	2.004.40
5199 · Other Admin 5350 · City of Kalispell Admin Fee	3,261.40 0.00	3,261.40 4,165.15
5110 · Bank Fees	2.70	2.70
5120 · Audit	0.00	1,163.00
5125 · Bookkeeping	250.00	900.00
5140 · Office Supplies	72.56	158.46
5150 · Postage & Copies	478.79	873.09
5160 · Rent	700.00	2,100.00
5180 · Telephone	56.08	458.18
5185 · Travel & Entertainment	24.63	143.07
5190 · Technology Support	40.00	120.00
Total 5100 · Administrative	4,886.16	13,345.05
5200 · Research & Education	0.00	00.04
5240 · Research	0.00 6.700.00	28.94
5210 · Smith Travel Reports 5230 · Organizational Memberships	0.00	6,700.00 3,465.00
5220 · Traning & Education	54.00	449.85
Total 5200 · Research & Education	6,754.00	10,643.79
5250 · Web Site		
5260 · New Website	0.00	5.014.50
5270 · Maintenance & Enhancements	76.15	760.17
5280 · SEO & SEM	10.40	494.89
Total 5250 · Web Site	86.55	6,269.56
5400 · Consumer Marketing		
5405 · Photo and Video Library	2,599.00	2,599.00
5440 · Creative Services	4,000.00	12,000.00
5450 · Media Buy Online	2,500.00	2,500.00
5460 · Travel Show Attendance	0.00	3,795.00
5480 · Airport Displays	125.00	350.00
5420 · E-Marketing	405.20	405.20
Total 5400 · Consumer Marketing	9,629.20	21,649.20
5500 · Event Marketing	0.000.00	0.000.00
5548 · Events Operations Management 5501 · Dragon Boat	2,000.00 2,698.00	6,000.00
	10.53	2,698.00
5549 · Other Event Marketing	0.00	1,675.00
Total 5500 · Event Marketing	4,698.00	10,373.00
5550 · Meetings & Conventions 5565 · Meeting Planner Shows	429.83	6,464.87
5567 · Meeting Planner FAM	220.17	220.17
5570 · Meeting Planner Incentive Progm	3,059.79	4,457.29
5583 · Customer Relationship Mgmt Syst	1,500.00	1,500.00
5575 · Advertising/Enews	140.00	140.00
Total 5550 · Meetings & Conventions	5,349.79	12,782.33
5650 · Publicity		
5660 · Travel Media Press Trips/FAM	664.97	692.97
5665 · Proactive & Reactive PR	0.00	400.00
5680 · Kalispell Branded Merchandise	0.00	696.11
Total 5650 · Publicity	664.97	1,789.08

1:03 PM 10/18/18 Accrual Basis

Tourism Business Improvement District Profit & Loss - FY19

September 2018

	Sep 18	Jul - Sep 18
Total Expense	49,386.57	156,227.89
Net Income	-49,368.50	10,417.25

Tourism Business Improvement District Profit & Loss Budget vs. Actual FY19 July through September 2018

	Jul - Sep 18	Budget	\$ Over Budget	% of Budget
Income 4000 · TBID Revenue 4100 · Interest Income	166,606.00 39.14	606,000.00	-439,394.00	27.5%
Total Income	166,645.14	606,000.00	-439,354.86	27.5%
Expense 5000 · Staffing	79,375.88	238,000.00	-158,624.12	33.4%
5100 · Administrative	13,345.05	29,000.00	-15,654.95	46.0%
5200 · Research & Education	10,643.79	18,500.00	-7,856.21	57.5%
5250 · Web Site	6,269.56	37,000.00	-30,730.44	16.9%
5400 · Consumer Marketing	21,649.20	80,500.00	-58,850.80	26.9%
5500 · Event Marketing	10,373.00	93,000.00	-82,627.00	11.2%
5550 · Meetings & Conventions	12,782.33	80,000.00	-67,217.67	16.0%
5650 · Publicity	1,789.08	30,000.00	-28,210.92	6.0%
Total Expense	156,227.89	606,000.00	-449,772.11	25.8%
Net Income	10,417.25	0.00	10,417.25	100.0%

KALISPELL CONVENTION & VISITOR'S BUREAU EVENT BALANCES
Accrual Basis

EVENT BALANCES	Deferred Revenue*	December 2018	October 2018	September 2018	August 2018	July 2018	June 2018	May 2018	April 2018	March 2018	February 2018	January 2018	2017 Balance Forward	
492.69		0.00	0.00	(60,023.80)	1,861.27	4,911.36	7,309.95	158.00	3,050.00	(595.00)	(4,150.00)	37,459.40	10,511.51	DRAGON BOAT
21,662.52		0.00	0.00	(6,000.00)	0.00	0.00	(268.75)	0.00	(582.82)	(5,096.36)	(1,416.02)	20,667.65	14,358.82	POND
(7,100.23)		0.00	0.00	0.00	0.00	(350.00)	(118.75)	(26,372.96)	24,100.64	3,200.00	0.00	0.00	(7,559.16)	SPARTAN RACE
2,559.90		0.00	0.00	(70.00)	0.00	0.00	(563.75)	0.00	(120.00)	(9,710.14)	(4,786.56)	1,057.50	16,752.85	INDOOR SOCCER
(1,765.21)		0.00	0.00	0.00	0.00	0.00	0.00	(299.74)	(9,991.86)	(1,237.47)	10,000.00	0.00	(236.14)	MTGS & CONV
56.50		0.00	0.00	5.00	10.50	0.00	2.00	0.00	0.00	0.00	0.00	1.00	38.00	VC MERCH
4,075.00		0.00	0.00	0.00	2,700.00	1,200.00	0.00	0.00	0.00	0.00	0.00	0.00	175.00	BWD BROCHURE
710.18		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(948.06)	1,658.24	MOTBD GRANT
3,250.00		0.00	0.00	3,250.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	aRES
710.18 3,250.00 (11,174.25) 12,767.10		0.00												ADMIN
12,767.10		0.00	0.00	(63,247.37)	4,154.79	5,290.81	4,298.01	(26,881.68)	16,041.92	(12,568.36)	(927.63)	57,492.71	29,113.90	TOTAL

^{*}Deferred revenue is listed on the balance sheet as a payable, because the event was cancelled, and registrations will be carryed over . Income will be recorded the same calendar year as the event is held.

Kalispell Chamber of Commerce KCVB P&L by Class January through September 2018

Net Income	Tota											Expense	Gross Profit	Tota				Income	Ordinary	
ne	Total Expense	5740.00 · Travel	5420.00 · Office	5400.00 · Miscellaneous	5500.00 · Printing & Publications	5360.00 · Meetings	5520.00 · Professional Fees	5160.00 · Contributions & Scholor	5260.00 · Insurance	5060.00 · Bank Fees & Svc Chrgs	5000.00 · Direct Program	nse	ofit	Total Income	4410.00 · TBID Revenue	4700.00 · Special Events	4025.00 · Program Revenue	me	Ordinary Income/Expense	
-10,018.82	76,914.82	2,912.73	0.00	744.88	0.00	480.22	8,252.01	4,573.00	3,945.75	0.00	56,006.23		66,896.00	66,896.00	0.00	66,896.00	0.00			Dragon Boat
7,303.70	13,596.30	12.00	243.22	40.00	0.00	0.00	8,363.40	0.00	-398.43	0.00	5,336.11		20,900.00	20,900.00	22,000.00	-1,100.00	0.00			Pond Hockey
458.93	38,449.88	321.73	0.00	804.49	0.00	0.00	0.00	4,557.00	1,561.75	0.00	31,204.91		38,908.81	38,908.81	29,000.00	9,601.00	307.81			Spartan
-14,192.95	25,260.95	386.14	3,449.99	0.00	363.94	0.00	7,735.51	0.00	968.75	1.75	12,354.87		11,068.00	11,068.00	0.00	10,870.00	198.00			Indoor Soccer
-948.06	948.06	173.06	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	775.00		0.00	0.00	0.00	0.00	0.00			MOTBD Grant
-1,529.07	46,349.77	23,005.98	0.00	0.00	138.95	0.00	650.00	0.00	0.00	0.00	22,554.84		44,820.70	44,820.70	12,000.00	32,820.70	0.00			Meetings/ Conv
18.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		18.50	18.50	0.00	18.50	0.00			VC Merch
3,900.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		3,900.00	3,900.00	0.00	0.00	3,900.00			Brochure
-4,589.03	6,589.03	0.00	2,494.18	0.00	0.00	0.00	3,638.01	0.00	0.00	453.89	2.95		2,000.00	2,000.00	2,000.00	0.00	0.00			Admin
3,250.00	2,750.00	0.00	0.00	0.00	0.00	0.00	2,750.00	0.00	0.00	0.00	0.00		6,000.00	6,000.00	6,000.00	0.00	0.00			aRes
-16,346.80	210,858.81	26,811.64	6,187.39	1,589.37	502.89	480.22	31,388.93	9,130.00	6,077.82	455.64	128,234.91		194,512.01	194,512.01	71,000.00	119,106.20	4,405.81			TOTAL

Kalispell Tourism Business Improvement District Summary of Financials December 5, 2018

TBID Funds – Expense Summary October 2018

Admin: Legal notice for strategic planning RFQ (ad #2); reprinting checks; rent; bookkeeping; telephone (Charter, Verizon, Dawn (Aug & Sept)); postage; misc. mileage & travel expenses (Aug & Sept); email accounts

Research, Education, Memberships: Outdoor Recreation Conference registration

Website: URL renewal

Consumer: Monthly retainer for creative services for October; Spokane KXLY group tours promotion; airport

brochure stocking; fall campaign photo usage fee

Event: TBID sponsorship for DB transferred to KCVB (\$10,000)

Meetings & Convention: IMEX expenses; rental car for MLCT bid presentation; Intl Tour Operator enews

PR/Publicity: Intl. media fam expenses; airfare for SF media event; branded merch for SF media event

KCVB Event Funds - Summary January through October 2018

Dragon Boat 2018: (\$20,000 FY19 TBID) Balance forward from 2017: \$10,511.51

Income: \$78,364.42 Expenses: \$79,505.67 Balance: \$9,390.26

Spartan 2018: (\$29,000 FY18 TBID) Balance forward from 2017: (\$7,559.16)

Income: \$38,908.81 Expenses: \$38,449.88 Balance: (\$7,100.23)

Pond 2018: (\$30,000 FY18 TBID)

Balance forward from 2017: \$14,358.82

Income: \$26,900.00

Expenses: \$13,596.30 (transfer \$6,000 into aRes budget)

Balance: \$21,627.18

Indoor Soccer 2018: (2017/2018 - \$20,000 FY18 TBID)

Balance forward from 2017: \$16,752.85

Income: \$11,068.00 Expenses: \$25,260.95 Balance: \$2,559.90

Event account admin: bookkeeping; bank fees; copies; postage; shared event expenses

Balance: (\$11,858.35)

Tourism Business Improvement District Balance Sheet

As of October 31, 2018

	Oct 31, 18
ASSETS Current Assets Checking/Savings	
1010 · Checking 1020 · Whitefish Credit Union	30,754.52 56,314.52
Total Checking/Savings	87,069.04
Accounts Receivable 1200 · Accounts Receivable	355.00
Total Accounts Receivable	355.00
Total Current Assets	87,424.04
Fixed Assets 1710 · Office Equipment 1820 · Web Site Development	3,967.64 25,230.44
Total Fixed Assets	29,198.08
TOTAL ASSETS	116,622.12
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable 2000 · Accounts Payable	7,433,58
Total Accounts Payable	7,433.58
Total Current Liabilities	7,433.58
Total Liabilities	7,433.58
Equity 32000 · Unrestricted Net Assets Net Income	152,830.05 -43,641.51
Total Equity	109,188.54
TOTAL LIABILITIES & EQUITY	116,622.12

Tourism Business Improvement District Profit & Loss - FY19

October 2018

	Oct 18	Jul - Oct 18
Income 4000 · TBID Revenue 4100 · Interest Income	0.00 12.15	166,606.00 51.29
Total Income	12.15	166,657.29
Expense 5000 · Staffing	17,132.28	96,508.16
5100 · Administrative 5199 · Other Admin 5350 · City of Kalispell Admin Fee 5110 · Bank Fees 5120 · Audit 5125 · Bookkeeping 5140 · Office Supplies 5150 · Postage & Copies 5160 · Rent 5180 · Telephone 5185 · Travel & Entertainment 5190 · Technology Support Total 5100 · Administrative 5200 · Research & Education	-355.00 0.00 3.10 0.00 300.00 153.23 121.41 700.00 303.59 55.90 40.00 1,322.23	2,906.40 4,165.15 5.80 1,163.00 1,200.00 311.69 994.50 2,800.00 764.82 208.60 160.00
5240 · Research 5210 · Smith Travel Reports 5230 · Organizational Memberships 5220 · Traning & Education	0.00 0.00 0.00 125.00	28.94 6,700.00 3,465.00 574.85
Total 5200 · Research & Education	125.00	10,768.79
5250 · Web Site 5260 · New Website 5270 · Maintenance & Enhancements 5280 · SEO & SEM	0.00 15.17 0.00	5,014.50 775.34 494.89
Total 5250 · Web Site	15.17	6,284.73
5400 · Consumer Marketing 5405 · Photo and Video Library 5440 · Creative Services 5450 · Media Buy Online 5460 · Travel Show Attendance 5480 · Airport Displays 5420 · E-Marketing 5496 · Visitor Guide & Niche Brochures	0.00 4,000.00 2,000.00 0.00 75.00 0.00 325.00	2,599.00 16,000.00 4,500.00 3,795.00 425.00 405.20 325.00
Total 5400 · Consumer Marketing	6,400.00	28,049.20
5500 · Event Marketing 5548 · Events Operations Management 5501 · Dragon Boat	0.00 10,000.00	6,000.00 12,698.00
5549 · Other Event Marketing	0.00	1,675.00
Total 5500 · Event Marketing	10,000.00	20,373.00
5550 · Meetings & Conventions 5565 · Meeting Planner Shows	1,052.19	7,517.06
5567 · Meeting Planner FAM 5570 · Meeting Planner Incentive Progm 5583 · Customer Relationship Mgmt Syst 5575 · Advertising/Enews	0.00 135.12 0.00 38.78	220.17 4,592.41 1,500.00 178.78
Total 5550 · Meetings & Conventions	1,226.09	14,008.42
5650 · Publicity 5660 · Travel Media Press Trips/FAM 5665 · Proactive & Reactive PR 5680 · Kalispell Branded Merchandise	1,699.81 225.60 328.30	2,392.78 625.60 1,024.41
Total 5650 · Publicity	2,253.71	4,042.79

2:10 PM 11/26/18 Accrual Basis

Tourism Business Improvement District Profit & Loss - FY19

October 2018

	Oct 18	Jul - Oct 18
Total Expense	38,474.48	194,715.05
Net Income	-38,462.33	-28,057.76

2:12 PM 11/26/18 Accrual Basis

Tourism Business Improvement District Profit & Loss Budget vs. Actual FY19 July through October 2018

	Jul - Oct 18	Budget	\$ Over Budget	% of Budget
Income 4000 · TBID Revenue 4100 · Interest Income	166,606.00 51.29	606,000.00	-439,394.00	27.5%
Total Income	166,657.29	606,000.00	-439,342.71	27.5%
Expense 5000 · Staffing	96,508.16	238,000.00	-141,491.84	40.5%
5100 · Administrative	14,679.96	29,000.00	-14,320.04	50.6%
5200 · Research & Education	10,768.79	18,500.00	-7,731.21	58.2%
5250 · Web Site	6,284.73	37,000.00	-30,715.27	17.0%
5400 · Consumer Marketing	28,049.20	80,500.00	-52,450.80	34.8%
5500 · Event Marketing	20,373.00	93,000.00	-72,627.00	21.9%
5550 · Meetings & Conventions	14,008.42	80,000.00	-65,991.58	17.5%
5650 · Publicity	4,042.79	30,000.00	-25,957.21	13.5%
Total Expense	194,715.05	606,000.00	-411,284.95	32.1%
Net Income	-28,057.76	0.00	-28,057.76	100.0%

KALISPELL CONVENTION & VISITOR'S BUREAU EVENT BALANCES
Accrual Basis

EVENT BALANCES	Deferred Revenue*	December 2018	November 2018	October 2018	September 2018	August 2018	July 2018	June 2018	May 2018	April 2018	March 2018	February 2018	January 2018	2017 Balance Forward	
9,390.26		0.00	0.00	8,897.57	(60,023.80)	1,861.27	4,911.36	7,309.95	158.00	3,050.00	(595.00)	(4,150.00)	37,459.40	10,511.51	DRAGON BOAT
21,627.18		0.00	0.00	(35.34)	(6,000.00)	0.00	0.00	(268.75)	0.00	(582.82)	(5,096.36)	(1,416.02)	20,667.65	14,358.82	POND HOCKEY
(7,100.23)		0.00	0.00	0.00	0.00	0.00	(350.00)	(118.75)	(26,372.96)	24,100.64	3,200.00	0.00	0.00	(7,559.16)	SPARTAN RACE
2,559.90		0.00	0.00	0.00	(70.00)	0.00	0.00	(563.75)	0.00	(120.00)	(9,710.14)	(4,786.56)	1,057.50	16,752.85	INDOOR SOCCER
(1,765.21)		0.00	0.00	0.00	0.00	0.00	0.00	0.00	(299.74)	(9,991.86)	(1,237.47)	10,000.00	0.00	(236.14)	MTGS &
68.00		0.00	0.00	11.50	5.00	10.50	0.00	2.00	0.00	0.00	0.00	0.00	1.00	38.00	VC MERCH
275.00		0.00	0.00	(3,800.00)	0.00	2,700.00	1,200.00	0.00	0.00	0.00	0.00	0.00	0.00	175.00	BWD BROCHURE
710.18		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(948.06)	1,658.24	MOTBD GRANT
3,250.00		0.00	0.00	0.00	3,250.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	aRES
3,250.00 (11,858.35) 17,156.73														(6,585.22)	ADMIN
17,156.73		0.00	0.00	4,669.63	(63,527.37)	4,154.79	5,290.81	4,298.01	(26,881.68)	16,041.92	(12,568.36)	(927.63)	57,492.71	29,113.90	TOTAL

^{*}Deferred revenue is listed on the balance sheet as a payable, because the event was cancelled, and registrations will be carryed over . Income will be recorded the same calendar year as the event is held.

Kalispell Chamber of Commerce KCVB P&L by Class January through October 2018

Net Ir	_											_	Gros	224					_		
Net Income	Total Expense	5740.00 · Trave	5420.00 · Office	5400.00 · Miscellaneous	5500.00 · Pri	5360.00 · Meetings	5520.00 · Pro	5160.00 · Cor	5260.00 · Insurance	5060.00 · Bar	5000.00 · Direct Program	Expense	Gross Profit	Total Income	4410.00 · TBID Revenue	4400.00 · Gra	4700.00 · Special Events	4025.00 · Pro	Income		
		/el	Се	cellaneous	5500.00 · Printing & Publications	tings	5520.00 · Professional Fees	5160.00 · Contributions & Scholor	ırance	5060.00 · Bank Fees & Svc Chgs	ect Program				D Revenue	4400.00 · Grants & Contributions	cial Events	4025.00 · Program Revenue			
					ations		S	Scholor.		Chgs						utions		Ф			
-1,121.25	79,505.67	3,018.24	0.00	744.88	0.00	480.22	10,237.35	5,573.00	3,945.75	0.00	55,506.23		78,384.42	78,384.42	10,000.00	0.00	66,896.00	1,488.42		Boat	Dragon
7,268.36	13,631.64	12.00	243.22	40.00	0.00	0.00	8,398.74	0.00	-398.43	0.00	5,336.11		20,900.00	20,900.00	22,000.00	0.00	-1,100.00	0.00		Hockey	Pond
458.93	38,449.88	321.73	0.00	804.49	0.00	0.00	0.00	4,557.00	1,561.75	0.00	31,204.91		38,908.81	38,908.81	29,000.00	0.00	9,601.00	307.81		Spartan	
-14,192.95	25,260.95	386.14	3,449.99	0.00	363.94	0.00	7,735.51	0.00	968.75	1.75	12,354.87		11,068.00	11,068.00	0.00	0.00	10,870.00	198.00		Soccer	Indoor
-948.06	5,882.06	173.06	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,709.00		4,934.00	4,934.00	0.00	4,934.00	0.00	0.00		Grant	MOTBD
-1,529.07	46,349.77	23,005.98	0.00	0.00	138.95	0.00	650.00	0.00	0.00	0.00	22,554.84		44,820.70	44,820.70	12,000.00	0.00	32,820.70	0.00		Conv	Meetings
30.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		30.00	30.00	0.00	0.00	30.00	0.00		Merch	VC
100.00	3,800.00	0.00	0.00	0.00	0.00	0.00	3,800.00	0.00	0.00	0.00	0.00		3,900.00	3,900.00	0.00	0.00	0.00	3,900.00		Brochure	
-5,273.13	7,273.13	0.00	2,575.78	0.00	0.00	0.00	4,208.01	0.00	0.00	486.39	2.95		2,000.00	2,000.00	2,000.00	0.00	0.00	0.00		Admin	
3,250.00	2,750.00	0.00	0.00	0.00	0.00	0.00	2,750.00	0.00	0.00	0.00	0.00		6,000.00	6,000.00	6,000.00	0.00	0.00	0.00		aRes	
-11,957.17	222,903.10	26,917.15	6,268.99	1,589.37	502.89	480.22	37,779.61	10,130.00	6,077.82	488.14	132,668.91		210,945.93	210,945.93	81,000.00	4,934.00	119,117.70	5,894.23		TOTAL	

TBID Revenue Report FY14 - FY19

FY 2014 \$2/ rm night				
Total Gross Revenue		Projected	Actual	% Change
		\$475,000	\$527,406	11%
		FY 2014	rm nights	FY14 vs FY 13
Q1 JUL-SEP	\$	209,558.00	104,779	6%
Q2 OCT-DEC	\$	99,290.00	49,645	10%
Q3 JAN-MAR	\$	86,500.00	43,250	7%
Q4 APR-JUN	\$	132,058.00	66,029	8%
FY 2015 \$2/ rm night				
Total Gross Revenue		Projected	Actual	% Change
		\$550,000	\$556,622	1%
		FY 2015	rm nights	FY15 vs FY 14
Q1 JUL-SEP	\$	223,424.00	111,712	7%
Q2 OCT-DEC	\$	100,382.00	50,166	1%
Q3 JAN-MAR	\$	92,180.00	46,090	7%
Q4 APR-JUN	\$	140,636.00	70,318	6%
FY 2016 \$2/ rm night				
Total Gross Revenue		Projected	Actual	% Change
		\$525,000	\$565,159	8%
		FY 2016	rm nights	FY16 vs FY 15
Q1 JUL-SEP	\$	209,450.88	104,725	-6%
Q2 OCT-DEC	\$	100,490.00	50,245	0%
Q3 JAN-MAR	\$	100,756.00	50,378	9%
Q4 APR-JUN	\$	154,462.00	77,231	10%
FY 2017 \$2/ rm night				
Total Gross Revenue		Projected	Actual	% Change
		\$525,000	\$596,513	14%
		FY 2017	rm nights	FY17 vs FY16
Q1 JUL-SEP	\$	235,046.00	117,523	12%
Q2 OCT-DEC	\$	105,423.00	52,712	5%
Q3 JAN-MAR	\$	100,134.00	50,067	-1%
Q4 APR-JUN	\$	155,910.00	77,955	1%
FY 2018 \$2/ rm night				
		Projected	Actual	% Change
		Projected \$560,000	Actual \$613,881	10%
Total Gross Revenue		\$560,000	\$613,881	10% 3%
Total Gross Revenue YOY comparison	\$	\$560,000 FY 2018	\$613,881 rm nights	10% 3% FY18 vs FY17
YOY comparison Q1 JUL-SEP	\$	\$560,000 FY 2018 239,739.00	\$613,881 rm nights 119,865	10% 3% FY18 vs FY17 2%
YOY comparison Q1 JUL-SEP Q2 OCT-DEC	\$	\$560,000 FY 2018 239,739.00 105,610.00	\$613,881 rm nights 119,865 52,805	10% 3% FY18 vs FY17 2% 0%
YOY comparison Q1 JUL-SEP Q2 OCT-DEC Q3 JAN-MAR	\$ \$	\$560,000 FY 2018 239,739.00 105,610.00 101,926.00	\$613,881 rm nights 119,865 52,805 50,963	10% 3% FY18 vs FY17 2% 0% 2%
YOY comparison Q1 JUL-SEP Q2 OCT-DEC Q3 JAN-MAR	\$	\$560,000 FY 2018 239,739.00 105,610.00	\$613,881 rm nights 119,865 52,805	10% 3% FY18 vs FY17 2% 0% 2%
YOY comparison Q1 JUL-SEP Q2 OCT-DEC Q3 JAN-MAR Q4 APR-JUN FY 2019 \$2/ rm night	\$ \$	\$560,000 FY 2018 239,739.00 105,610.00 101,926.00 166,606.00	\$613,881 rm nights 119,865 52,805 50,963 83,303	10% 3% FY18 vs FY17 2% 0% 2% 7%
YOY comparison Q1 JUL-SEP Q2 OCT-DEC Q3 JAN-MAR Q4 APR-JUN FY 2019 \$2/ rm night	\$ \$	\$560,000 FY 2018 239,739.00 105,610.00 101,926.00 166,606.00 Projected	\$613,881 rm nights 119,865 52,805 50,963	10% 3% FY18 vs FY17 2% 0% 2% 7%
Total Gross Revenue	\$ \$	\$560,000 FY 2018 239,739.00 105,610.00 101,926.00 166,606.00	\$613,881 rm nights 119,865 52,805 50,963 83,303	10% 3% FY18 vs FY17 2% 0% 2% 7%
Total Gross Revenue YOY comparison Q1 JUL-SEP Q2 OCT-DEC Q3 JAN-MAR Q4 APR-JUN FY 2019 \$2/ rm night Total Gross Revenue	\$ \$	\$560,000 FY 2018 239,739.00 105,610.00 101,926.00 166,606.00 Projected \$600,000	\$613,881 rm nights 119,865 52,805 50,963 83,303 Actual	10% 3% FY18 vs FY17 2% 0% 2% 7% 6 Change 0%
YOY comparison Q1 JUL-SEP Q2 OCT-DEC Q3 JAN-MAR Q4 APR-JUN FY 2019 \$2/ rm night Total Gross Revenue YOY comparison	\$ \$ \$	\$560,000 FY 2018 239,739.00 105,610.00 101,926.00 166,606.00 Projected \$600,000	\$613,881 rm nights 119,865 52,805 50,963 83,303 Actual	10% 3% FY18 vs FY17 2% 0% 2% 7% % Change 0% 0% FY19 vs FY18
YOY comparison Q1 JUL-SEP Q2 OCT-DEC Q3 JAN-MAR Q4 APR-JUN FY 2019 \$2/ rm night Total Gross Revenue YOY comparison Q1 JUL-SEP	\$ \$	\$560,000 FY 2018 239,739.00 105,610.00 101,926.00 166,606.00 Projected \$600,000	\$613,881 rm nights 119,865 52,805 50,963 83,303 Actual	10% 3% FY18 vs FY17 2% 0% 2% 7% % Change 0%
YOY comparison Q1 JUL-SEP Q2 OCT-DEC Q3 JAN-MAR Q4 APR-JUN FY 2019 \$2/ rm night Total Gross Revenue YOY comparison	\$ \$ \$	\$560,000 FY 2018 239,739.00 105,610.00 101,926.00 166,606.00 Projected \$600,000	\$613,881 rm nights 119,865 52,805 50,963 83,303 Actual	10% 3% FY18 vs FY17 2% 0% 2% 7% % Change 0% 0% FY19 vs FY18

Kalispell Tourism Business Improvement District Board Application

4- Year Term Commencing May 1, 2018

Name Lucy Weeder	Phone 406-240-3155
Property Name Spring Hill Sui	
Address 250 Old Reserve Or Kalispell, MT 5990 Relevant Experience and/or Employment (att	E-Mail <u>Lucy. Weeder & marriott</u> . Cun cach a resume if relevant)
Please refer to Resum	
Why are you interested in our organization? LNUOIVED IN this Commun LNSight through past T	rity and to provide
Area(s) of expertise/Contribution you feel yo	u can make
I have a history invo State TBID Since in Other volunteer commitments Not a	t original adaptation.
Authorization by owner(s) of property if nom	ince is designated representative Welden 3/20/18 Signature Date

Lucy Weeder, CHA

105 North Riding Road Kalispell, MT 59901 (406) 240-3155 Lucy.Weeder@Marriott.com

Professional Experience:

May 2016 - Current | Managing Partner

SpringHill Suites by Marriott Kalispell 250 Old Reserve Drive Kalispell, MT 59901

- Managed all new hotel opening duties including hiring all hotel staff, implementing policies to maintain day to day operations and fully trained all staff
- Diversified my hospitality brand knowledge through Marriott's intensive General Manager onboard training.

June 2015 - May 2016 | General Manager

Red Lion Ridgewater Inn & Suites 209 Ridgewater Drive Polson, MT 59860

• Managed all new hotel opening duties including hiring all hotel staff, implementing policies to maintain day to day operations and fully trained all staff including the General Manager successor

May 2001 – June 2015 | Managing Partner

Best Western Grant Creek Inn 5280 Grant Creek Road Missoula, MT 59808

• Manage a 126 room hotel with 3,400 square feet of meeting and banquet space. Oversee Sales. Guest Services, Housekeeping, Revenue and Catering departments

June 1990 – May 2001 | Assistant General Manager

Best Western Heritage Inn 1700 Fox Farm Road Great Falls, MT 59404

> Managed a 239 room full service hotel and convention center with significant food, beverage and casino revenue, as well as overseeing individual department heads

Education and Training:

- Certified Hospitality Administrator since 1999
- > Hospitality Management Degree

The Educational Institute of American Hotel & Lodging Association (Outstanding Graduate Designation 1996)

Professional Development Program 1984

Front Range Community College Brighton, Colorado 80601

> Associate of Applied Sciences Degree, Human Services 1976

Flathead Community College Kalispell, Montana 59901

Activities and Professional Affiliations:

Best Western District Governor

Best Western International, Inc., 2014-2016

Chair of Board of Directors

Montana Innkeepers Association, 2002-2012

Board of Directors

Business Advisory Work Center, Community Memorial Hospital, 2005-2016

Board of Directors

Missoula Convention and Visitors Association, 2002-2016

2019 Kalispell TBID Board of Directors Meeting Schedule

Meetings held at 3:00 at the Kalispell Chamber unless otherwise notified

January 23

Business meeting and Year In Review Annual Meeting – Homewood Suites

February 6

Approval of projected revenue for next fiscal year budget planning

March 6

Approval of draft marketing plan and budget

Nomination process initiated for upcoming board of director vacancies

April 3

Final approval of marketing plan and budget

Board nomination approval

Election of TBID board officers

May 1

New board members and officers in place

June 5

July 10

August 7

September 4

October 2

November 6

December 4

SAN FRANCISCO MEDIA EVENT

The KCVB attended an invitation-only media event in San Francisco in November in conjunction with our Glacier Country tourism partners. We met with over 30 travel writers, bloggers and social influencers. There is a lot of interest in Montana, primarily during the warm seasons. We'll continue to develop those relationships and identify the best media exposure for Kalispell and possibly host them on a press trip.

WINTER CONSUMER MARKETING CAMPAIGN

Campaign Objective: Promote the variety of winter activities available when you base your trip in Kalispell to our drive market.

Target geographic markets: Spokane area and Calgary - audiences already interested in NW Montana ski areas.

Media tactics: Display and social ads with video, campaign website landing page with video, blog/story about top 5 winter activities. Call to action is to sign up for our quarterly newsletter and view/request the visitor guide:

"Kalispell sparkles once the calendar turns to winter, with snow-capped mountains lining the horizon and frozen ponds dotting the landscape. There's so much to do here during the snowy season, inside and out, and exploring the surrounding area this time of year can be a completely different experience than a summer trip. The crowds are a little bit thinner but the good times are no harder to find, and with the new breweries, distilleries, restaurants and more popping up downtown, there's plenty of action where the heat's on and running." Read more at http://www.discoverkalispell.com/top-5-winter-list/

WINTER HOTEL PROMOTIONS

Please let us know if your property will have any special winter promotions such as ski and stay packages or a promotion around the Skijoring at Rebecca Farm on December 29-30. We want to help get the word out!

TBID/KCVB STRATEGIC PLANNING

We are embarking on a strategic planning process to explore our marketing and organizational strategy for 2019 and beyond. We all know the local market has changed over the past several years with the additional rooms throughout the valley. And with the shift for the KCVB away from large events. Our consultant will be in Kalispell on December 12-13 meeting with a variety of tourism stakeholders including TBID members. Watch for an email for the meeting day/time. We hope that you can join in the conversation.

SAVE THE DATE - the annual Year In Review Meeting will be held January 23, 2019 at the Homewood Suites.

CONTENT MARKETING REPORT - October 2018

Social Media Channel Activity:

Facebook: Impressions = 195,854; Reach = 145,461; Lifetime page likes = 35,686

Twitter: Followers = 3,513; Impressions = 25,300; Profile Visits = 642; Impressions = 25,300

Instagram: Followers = 7,218

TBID Board of Directors Meeting December 5, 2018 Marketing Updates

SEM: 277,036 impressions; 438 clicks; 0.16% CTR; 84 conversions

Display Ads: 194,716 impressions; 103 clicks; 0.05% CTR; Top Markets - WA, OR, Alberta, UT, MT Facebook Ads: 35,772 impressions; 232 clicks; 0.65% CTR; Top Markets - WA, Alberta, OR, MT Instagram Ads: 45,943 impressions; 87 clicks; 0.19% CTR; Top Markets - WA, Alberta, OR, MT, UT

STR REPORT – OCTOBER

Year over year, October OCC: +6.5% to 47.9%; ADR: -10.7% to \$77.13; RevPAR: -4.9% to \$36.95. Four properties did not report.

Kalispell Economy class OCC: +9.9%, ADR: +1.7%; Mid/Upper class OCC: +4.6%, ADR: -13.9%

Comp Set OCC: Missoula +2.7%; Butte +11.5%; Bozeman +4.1%; WF +17.9%; Rapid City SD +1.4%;

Helena/GFalls 0%; CDA +4.0%; Bend +0.9%; Spokane +6.7%; Billings +25.9%

United States: OCC: +0.8%; ADR: +2.7%; RevPAR: +3.5%. Montana: OCC: +8.1%; ADR: +0.1%; RevPAR: +8.2%

DECEMBER EVENT HIGHLIGHTS - Contact Meche to request a PDF of the December Event list to share with your staff and guests, 758-2811 or info@discoverkalispell.com

Wednesd	day evenings Winter Jazz Series at the Kalispell Brewing Co.
Thursday	v evenings Cribbage at Bias Brewing Co.
5	The Crown of the Continent Guitar Winter Gala
6	50 Works for 50 Years opening reception at the Hockaday Museum of Art
6-8 & 13	-15 FVCC Theatre presents The Secret in the Wings
6-9 & 14	"The Best Christmas Pageant Ever" at the O'Shaughnessy Center
7	Downtown Kalispell Art Walk and Community Christmas Tree Lighting & Caroling
7-8 & 14	Bigfork Children's Theatre presents A Christmas Carol
7-8	Arena Cross at Majestic Valley Arena
8	Christmas Tea & Tour at the Conrad Mansion
8	KALISPELL HOLIDAY PARADE in Downtown Kalispell
8-9	Valley Voices Community Choir Holiday Concert at the Conrad Mansion
9	Pictures with Santa at the Conrad Mansion
10-12	Christmas Trolley Tours of Kalispell's Historic East Side
14	Swingout the Season with North End Swing
14-15	Brash Winter Series Rodeo at the Majestic Valley Arena
15	Christmas Tours at the Conrad Mansion
15	Christmas Tea & Tour at the Conrad Mansion
15-16	Glacier Symphony, Orchestra & Chorale present This Sacred Season and Messiah
17-19	Christmas Trolley Tours of Kalispell's Historic East Side
20	Valley Voices Community Choir at the Conrad Mansion
20-22	Alpine Theatre Co. Yuletide Affair
22	Christmas Tea & Tour at the Conrad Mansion
23	Christmas Tours at the Conrad Mansion
29-30	Skijoring at Rebecca Farm



2018 Montana Dragon Boat Festival September 8-9, 2018

EXECUTIVE SUMMARY

Teams: 43 – Flathead Valley, Bozeman, Edmonton, Florence, Gig Harbor, Havre, Helena, Henderson NV, Kelowna, Lethbridge, Liberty Lake WA, Long Beach CA, Missoula, Pablo, Portland, Tempe AZ, Yardley PA.

Paddlers: 1,075 Spectators: 850+

Schedule of events:

Friday night paddler briefing and team check in at Lakeside Towne Center

Saturday races – 200 meters, races cut short due to weather

Entertainment in afternoon kept paddlers and spectators around until 5:00: Paddleboard Boxing, Live music, vendors

Sunday races - 500 meters, races cut short due to weather but paddlers stuck around for the Awards Ceremony.

Sales:

Beer – net sales 4,445.20; tips = 273 donated to Save A Sister Merchandise – sales commission = 1,853.60

Event P&L: Total Revenue \$82,964

Total Expenses \$82,964

SURVEY REPORT SUMMARY - completed by 397 attendees and/or participants

Out of county respondents spend avg. of 3.90 nights away from home. Of those, avg. of 2.87 spent in Kalispell and 2.76 in other Valley locations.

40% reported staying in hotel/motel, 22% in public or private campground, 21% in rental cabin/home Highest percentage of "very satisfied" ratings for: Event staff, cleanliness, availability of restrooms, organization of event.

80% of respondents indicated they would attend the event next year.

\$836,353 of economic impact generated from the event. (The University of Montana Institute for Tourism and Recreation Research provided intercept survey instrument and compiled the spending and performance data to help identify this value.)

SURVEY COMMENTS

"Even though weather wasn't always cooperative I loved the venue. The enthusiasm was contagious and the volunteers very helpful."

"It was an AWESOME event! I have been dragon boating for 12 years and this is easily the best regional race I've attended. FUN."

Didn't like the paddleboard boxing, announcer too loud, should have been scheduled after races, needs to compliment not interfere.

Type of boats used are not good for the lake conditions, been in more stable boats that can handle rough water.

Having to cancel races again because of wind.

Don't leave Lakeside versus Need to move to other part of the lake or other lake because of wind.

November 2018 Sales Sheet

Dawn Jackson, Group Sales Manager

RFP's Sent:

2020 USS Saint Paul Association-August or September 2020 2019 Innovate Montana Symposium-October 2019 2019 Purpose Driven Tours-August 2019

Proposals Sent:

2020 USS Saint Paul Association-August or September 2020-They are coming to Kalispell-haven't secured the location 2019 Innovate Montana Symposium-October 2019 2019 Purpose Driven Tours-August 2019

Lodging Package Requests:

Skiijoring at Rebecca Farms-December 29-30, 2018

Working leads:

- 2020 POMA-Professional Outdoor Media Association-June 2020-still have not made a decision but we are still in the running
- 2020 Montana League of Cities-October 2020-did a site tour with the conference committee will make their final decision in January 2019
- 2020 Regional or State Trails Symposium and Professional Trailbuilder's Association-on hold
- 2019 Beer Now-June 2019-post excursion opportunity for Kalispell still working on details
- 2020 Montana High School Lacrosse Association-will begin process of working with the clubs to see if there is enough support to bid on the 2020 Championship
- MEDA-MT Economic Development Association-Spring or Fall 2020-will start working with MWED the first on next year
- 2019 National Wildlife Federation Board Meeting-forwarded to our Kalispell hotels and will work with planner on Kalispell information

Groups Lost:

2019-Innovate Montana Symposium-October 2019-lost to Butte-they were able to secure large sponsorships

Groups Won:

Groups Assist:

November Highlights

- Presentation for the Job Service Employment Council on What the KCVB does
- Assisted with Kalispell Chamber Banquet
- Attended the Kalispell Chamber Staff Retreat
- Coordinated and attended site tour with MLCT (MT League of Cities and Towns) with Conference Committee
- Participated in annual hotel visits
- Participated in the Volunteer Orientation
- Worked on Quarterly M&C E-news and the new Tour Operator E-news

Kalispell Convention & Visitors Bureau Sales Report 11/1/2018 - 10/31/2018

Event Type: All

Sales Rep: Dawn Jackson

					USS St Paul		MT Young Professionals		International Bear Association	Status:		Account Name	
							onals		ssociation	ALI			
					2020 USS St. Paul Reunion	Summit	2019 MT Young Professionals		2020 IBA Conference	ALL FUTURE DEFINITE		Event Name	
					Meeting		Meeting		Meeting			Event Type	
				ACICIAIIS	Heritage, Patriotic,		Association		Association			Market Type	
		ľ	1	Definite	2017 Bring it	Definite	Local referral	Definite	2018 Bring it		Current Status	Source	
	Event Count: 3		Event Count:	9/16/2020	9/14/2020	9/14/2019	6/2/2019	2/20/20/20	9/21/2020		IS EVENT END	Event Start	
	3		ယ	new	National	new	State	new	International		New/Repeat	Scope	
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Actual	Economic	
	250		250		0		250		0			Attend	
	250		250		100		0		150		Noons	Peak	
	1,050		1,050		300		0		750		Nooms	Peak Requested Contracted	
	0		0		0		0		0		Kooms	Contracted	

Printed: 11/30/2018

Page: 1 of 2