Board of Directors Meeting Kalispell Tourism Business Improvement District Wednesday – April 15, 2015 3:00 pm – 5:00 pm

Location: Kalispell Chamber

AGENDA

3:00 pm

Meeting Called to Order: Janet Clark, Vice-Chair of the Board

1. Hear from the Public

Members of the public are invited to present information related to the Tourism Business Improvement District. Presenters are limited to three (3) minutes each.

2. Board Action

- a) Approval of minutes from March 11, 2015
- b) TBID financial statements for February, 2015
- c) Approval of FY'16 marketing plan
- d) Approval of nomination for expiring board term currently held by Dan Moderie
- e) Approval of slate of officers to serve May 1, 2015 April 30, 2016

3. Board Discussion

- a) Dragon Boat venue change update
- b) Other event updates
- c) Group, M&C updates
- d) Marketing updates

5:00 pm

Meeting Adjourns

Enclosures:

March 11, 2015 minutes

TBID financial statements for February 2015

STR Report KCVB Updates

For Further Information, Please Contact:

Janet Clark, Board Vice-Chair <u>jc@clarkmontana.com</u> or 406-755-8100 Diane Medler, KCVB Director <u>diane@discoverkalispell.com</u> or 406-758-2808

2015 TBID Board Meeting Schedule (subject to change)

January 14 February 4 March 11 April 15 May 13 June 3

July 1 August 5 September 2 October 7 November 4 December 2

Note: Other than the meeting starting time, times listed are approximate and agenda items may be rearranged. Action may be taken on any item listed on the agenda. Public comment is welcome on all items.

Board of Directors Meeting Kalispell Tourism Business Improvement District Location: Hilton Garden Inn

March 11, 2015 3:00 pm – 5:00 pm

Minutes

Board Members Present: Janet Clark, Vanessa Nordahl, Dan Moderie, Dawn Hendrickson, Karina Bemis, Gib Bissell,

Lisa Brown

Board Members Absent: none

Staff Present: Diane Medler, Chris Parson, Dawn Jackson, Vonnie Day

Visitors: Scott Rieke, Matt Hudson (Daily Interlake)

Meeting was called to order by Janet Clark, vice-chair, at 3:04 PM.

1. Hear from the public - none

2. Board Action

a. Approve minutes from the February 4, 2015 meeting:

Action: Motion was made by Dan Moderie to approve the minutes. Motion seconded by Gib Bissell. Discussion: none. Board approved unanimously.

b. TBID financial statements for January, 2015:

Action: Motion made by Janet Clark to approve the financials. Motion seconded by Gib Bissell. Discussion: none. Board approved unanimously.

c. Approval of FY'16 marketing plan budget, goals and objectives:

Action: Motion was made by Lisa Brown to approve FY'16 marketing plan budget, goals and objectives. Motion seconded by Gib Bissell.

Discussion: FY'16 goals are similar to FY'15, however 4th signature event has been removed due to decreased revenue projections. CVB is tracking on all FY'15 consumer marketing and event objectives to date. Will continue to focus on promoting signature events. Meeting and Convention objectives remain the same. Dawn will visit each property to become familiar with what is offered. Board discussed generating corporate and local sponsorships to help cover costs of meetings & conventions. There was positive discussion of vinyl wraps in airport baggage area. CVB will not exercise 3rd year option on hosting Montana High School Rodeo Finals. Future contributions to AERO will be in-kind promotions. Reviewed information on primary and emerging markets. Board approved unanimously.

3. Board Discussion

a. Pond Hockey recap: 60 teams participated. Unusually warm weather forced relocation of event to Woodland Park. The new location worked well and was preferred by many spectators and players as a venue. The Kalispell City Council turned down CVB request to serve beer at the event. The absence of a beer tent caused a drop in the number spectators and the players left the event site between games to go to a neighboring bar. Vendor sales were negatively affected. The City

- Council has invited CVB staff to a work session to discuss beer service at future events. Woodland Park is being considered as a possible venue for the 2016 Pond Hockey Classic.
- b. Dragon Boat venue change update: Approximately 120 attended the Community Meeting in Lakeside on February 24. A final decision on approval of the Conditional Use Permit to hold the Dragon Boat Festival in Lakeside will be made at a Board of Adjustment Hearing, Tuesday, April 7, 6:00 pm at the Earl Bennett Building. Everyone is encouraged to attend the hearing.
- c. Western B Basketball Tournament: good return in room nights. TBID provided \$6,500 in sponsorship with minimal staff time required. CVB will look at bringing in more sporting events.
- d. Press Trip recap: CVB hosted four travel writers February 24-28 who provide extreme outdoor adventure stories for Mountain Magazine, Outside Magazine, Yobeat, Free Skier, ESPN. Although the unusually warm weather affected some of the planned activities, they were able to visit Whitefish Mountain Resort, Blacktail Mountain Resort, Glacier Park and Izaak Walton Inn. Their stories will probably be published next year. CVB also helped host Kurt Repanshek from National Parks Traveler who was in the area to explore winter activities in Glacier National Park. He cross-country skied to Avalanche Lake with Superintendent Jeff Mow, accompanied by the head ranger and a photographer. Montana Department of Tourism provided a staff escort, paid for Kurt's airline ticket and Glacier Country hosted lodging and dinner at Izaak Walton Inn.
- e. Nominations process for 2015 board vacancies and officers: a new slate of officers will be confirmed at the April meeting for a term beginning May 1. Dan Moderie is the only current Board member whose term is expiring. Dan will be eligible to renew his candidacy for Board membership. Notice will be sent to TBID properties in the same size category notifying of the opening in that Board position.
- f. Marketing updates: The Kalispell Visitor Guide is finished. A PDF is available on www.discoverkalispell.com. Staff is working on a presentation for a national conference for June 2016 or 2017. Diane will attend the Calgary Outdoor Adventure Show March 21 22.
- g. Due to schedule conflict, the TBID Board meeting is moved to April 15.

Meeting was adjourned at 4:25 PM

Respectfully Submitted: Diane Medler

For Further Information, Please Contact

Diane Medler, CVB Director, diane@discoverkalispell.com or 406-758-2808

Kalispell Tourism Business Improvement District Summary of Expenditures April 15, 2015

TBID General Funds – Expense Summary February 2015

Admin:

Rent, Postage, Bookkeeping, Telephone, monthly email hosting fee

Equipment: Adobe subscription

Travel & Entertainment: Dawn Jackson Governor's Conf registration; misc mileage

Consumer Marketing: trade show booth table covering and ipad anti-theft case; Calgary Outdoor Show electricity; visitor guide

Events: CUP permit fees for DB; TGO filming; sponsorship for Archery tournament; Western B Basketball

Publicity: Press trip expenses

KCVB Event Funds - Summary February 2015

Dragon Boat: (2015 - \$25,000 TBID) Balance forward from 2014: (\$407.57)

Income - \$750.00 Expenses: \$594.83 Balance - (\$252.40)

Rodeo 2015: (2015 - \$30,000 TBID) Balance forward from 2014: (\$158.53)

Income - \$0

Expenses - \$1716.38 Balance - (\$1716.38)

Spartan 2015: (2015 - \$25,000 TBID) Balance forward from 2014: \$2,276.64

Income - 0 Expenses - 0

Pond 2015: (2015 - \$25,000 TBID) Balance forward from 2014: \$37,424.34

Income – \$16,300.00 Expenses - \$22,592.04 Balance - \$16,159.33 10:18 AM 03/19/15 Accrual Basis

Tourism Business Improvement District Balance Sheet

As of February 28, 2015

	Feb 28, 15
ASSETS Current Assets Checking/Savings	
1010 · Checking	247,005.18
Total Checking/Savings	247,005.18
Total Current Assets	247,005.18
Fixed Assets 1710 · Office Equipment 1820 · Web Site Development	3,954.84 25,230.44
Total Fixed Assets	29,185.28
TOTAL ASSETS	276,190.46
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable 2000 · Accounts Payable	14,354.00
Total Accounts Payable	14,354.00
Total Current Liabilities	14,354.00
Total Liabilities	14,354.00
Equity 32000 · Unrestricted Net Assets Net Income	185,015.10 76,821.36
Total Equity	261,836.46
TOTAL LIABILITIES & EQUITY	276,190.46

10:20 AM 03/19/15 Accrual Basis

Tourism Business Improvement District Profit & Loss Budget vs. Actual July 2014 through February 2015

	Jul '14 - Fe	Budget	\$ Over Bud	% of Budget
Income 4000 · TBID Revenue 4100 · Interest Income	455,864.00 63.26	550,000.00	-94,136.00	82.9%
Total Income	455,927.26	550,000.00	-94,072.74	82.9%
Expense 5000 · Staffing	146,877.23	190,400.00	-43,522.77	77.1%
5100 · Administrative	21,293.06	28,650.00	-7,356.94	74.3%
5200 · Research & Education	12,600.00	10,500.00	2,100.00	120.0%
5250 · Web Site	11,136.20	21,500.00	-10,363.80	51.8%
5400 · Consumer Marketing	55,477.34	91,950.00	-36,472.66	60.3%
5500 · Event Marketing	72,987.90	130,000.00	-57,012.10	56.1%
5550 · Meetings & Conventions	12,545.62	36,000.00	-23,454.38	34.8%
5650 · Publicity	35,688.43	41,000.00	-5,311.57	87.0%
5700 · Publications	400.00			
6000 · Prior Fiscal Year Expense	10,100.12			
Total Expense	379,105.90	550,000.00	-170,894.10	68.9%
Net Income	76,821.36	0.00	76,821.36	100.0%

Tourism Business Improvement District Profit & Loss

February 2015

	Feb 15	Jul '14 - Feb 15
Income 4000 · TBID Revenue 4100 · Interest Income	100,382.00 8.99	455,864.00 63.26
Total Income	100,390.99	455,927.26
Expense 5000 · Staffing		
5040 · Contract Labor 5010 · Director 5020 · Sales Manager	3,700.00 6,442.47 150.00	10,700.00 63,824.78 42,483.55
5030 · Admin Assistant	3,159.73	29,868.90
Total 5000 · Staffing	13,452.20	146,877.23
5100 · Administrative 5350 · City of Kalispell Admin Fee 5110 · Bank Fees 5120 · Audit 5125 · Bookkeeping 5140 · Office Supplies	0.00 -35.83 0.00 166.25 97.49	5,435.00 21.93 2,000.00 1,627.50 2,688.00
5150 · Postage & Copies 5160 · Rent 5165 · Storage Unit 5180 · Telephone 5185 · Travel & Entertainment 5190 · Technology Support	0.00 700.00 0.00 211.91 157.37 40.00	201.16 5,195.00 360.00 2,123.13 1,124.60 404.00
5195 · Equipment (Software) 5199 · Employee Search Exp	23.88 0.00	23.88 88.86
Total 5100 · Administrative	1,361.07	21,293.06
5200 · Research & Education 5230 · Organizational Memberships 5210 · Smith Travel Reports	0.00 0.00	7,100.00 5,500.00
Total 5200 · Research & Education	0.00	12,600.00
5250 · Web Site 5270 · Maintenance & Enhancements 5280 · SEO & SEM	0.00 0.00	6,999.20 4,137.00
Total 5250 · Web Site	0.00	11,136.20
5400 · Consumer Marketing 5405 · Photo and Video Library 5420 · E-Marketing 5430 · Social Media Admin & Adv 5440 · Creative Services 5450 · Media Buy Online 5460 · Travel Show Attendance 5470 · Trade Show Booth 5480 · Airport VIC Kiosk 5496 · Visitor Guide & Niche Brochures 5400 · Consumer Marketing - Other	0.00 0.00 -212.50 0.00 0.00 104.91 195.59 50.00 0.00	550.00 4,916.08 988.14 12,806.95 29,581.56 1,582.68 222.03 400.00 1,879.90 2,550.00
Total 5400 · Consumer Marketing	138.00	55,477.34
5500 · Event Marketing 5501 · Dragon Boat	925.00	26,000.00
5509 · Pond Hockey 5511 · Western B Basketball 5549 · Other Event Marketing	0.00 492.00 1,978.40	25,000.00 492.00 21,495.90
Total 5500 · Event Marketing	3,395.40	72,987.90
5550 · Meetings & Conventions 5565 · Trade Show, FAM Trips	0.00	5,219.33

10:19 AM 03/19/15 Accrual Basis

Tourism Business Improvement District Profit & Loss

February 2015

	Feb 15	Jul '14 - Feb 15
5567 · Meeting Planner FAM	0.00	2,000.00
5570 · Incentive Program	0.00	4,048.34
5574 · M&C Guide	0.00	277.95
5583 · Customer Relationship Mgmt Syst	0.00	1,000.00
Total 5550 · Meetings & Conventions	0.00	12,545.62
5650 · Publicity		
5660 · Travel Media FAM	2,631.40	12,661.73
5665 · Press Releases	0.00	17,923.70
5680 · Kalispell Merchandise	0.00	103.00
5690 · Airline Subsidies	0.00	5,000.00
Total 5650 · Publicity	2,631.40	35,688.43
5700 · Publications		
5710 · Visitor Guide	400.00	400.00
Total 5700 · Publications	400.00	400.00
6000 · Prior Fiscal Year Expense	0.00	10,100.12
Total Expense	21,378.07	379,105.90
Net Income	79,012.92	76,821.36

KALISPELL CONVENTION & VISITOR'S BUREAU EVENT BALANCES Accrual Basis

	DRAGON BOAT	POND HOCKEY	SPARTAN RACE	MT HS RODEO	WAYFINDING	TOTAL
2014 Balance Forward January 2015 February 2015	(407.57) 425.00 (269.83)	37,424.34 1,327.03 (22,592.04)	2,276.64 0.00 0.00	(158.53) (628.38) (1,088.00)	50,000.00 13,100.00 0.00	89,134.88 14,223.65 (23,949.87)
EVENT BALANCES	(252.40)	16,159.33	2,276.64	(1,874.91)	63,100.00	79,408.66

Kalispell Chamber of Commerce KCVB P&L by Class

January through February 2015

	Dragon	Pond		Wayfinding						
	Boat	Hockey	HS Rodeo	Grant	TOTAL					
Ordinary Income/Expense										
Income										
4400.00 · Grants	0.00	0.00	0.00	13,100.00	13,100.00					
4700.00 · Registrations	750.00	11,800.00	0.00	0.00	12,550.00					
4850.00 · Sponsors	0.00	4,500.00	0.00	0.00	4,500.00					
4925.00 · Vendor Fee	0.00	0.00	0.00	0.00	0.00					
Total Income	750.00	16,300.00	0.00	13,100.00	30,150.00					
Expense										
5010.00 · Advertising & Marketing	252.00	5,281.63	0.00	0.00	5,533.63					
5020.00 · Apparel	0.00	585.00	0.00	0.00	585.00					
5060.00 · Bank & Credit Card Fees	0.00	39.90	0.00	0.00	39.90					
5140.00 · Contract Labor	0.00	1,053.11	0.00	0.00	1,053.11					
5260.00 · Insurance	0.00	1,173.38	840.00	0.00	2,013.38					
5320.00 · Leased Equipment/Space	0.00	13,155.22	248.00	0.00	13,403.22					
5360.00 · Meetings	25.00	0.00	0.00	0.00	25.00					
5380.00 · Meals (Staff/Volunteers)	0.00	296.42	0.00	0.00	296.42					
5420.00 · Office	0.00	388.90	0.00	0.00	388.90					
5460.00 · Permits & Fees	300.00	3,278.00	0.00	0.00	3,578.00					
5520.00 · Professional Services	0.00	6,386.50	0.00	0.00	6,386.50					
5580.00 · Research & Surveys	0.00	350.00	0.00	0.00	350.00					
5670.00 · Supplies	0.00	625.71	0.00	0.00	625.71					
5720.00 · Transportation	0.00	3,505.00	0.00	0.00	3,505.00					
5740.00 · Travel/Mileage	17.83	1,446.24	448.50	0.00	1,912.57					
5780.00 · Web Site	0.00	0.00	179.88	0.00	179.88					
Total Expense	594.83	37,565.01	1,716.38	0.00	39,876.22					
Net Ordinary Income	155.17	-21,265.01	-1,716.38	13,100.00	-9,726.22					
Net Income	155.17	-21,265.01	-1,716.38	13,100.00	-9,726.22					

Dawn Jackson Group Sales Manager March 16-April 15 2016

Completed a property tours for all TBID hotels except Blue & White & Glacier Ridge Suites-will complete those by the end of the month and revisit every 6 months.

Event site tours-Hockaday and Conrad Mansion

Meeting Focus Fam Trip scheduled for May 5 & 6 in conjunction with Glacier Country, Destination Missoula and Whitefish CVB. Working on the confirmations. See attached Itinerary.

Working with Clan McDonald May site tour for business in September 2016.

Putting together a Kalispell Sales Group to meet either monthly, bi monthly or quarterly. Goal is to use this as an educational opportunity, discuss current meeting trends, updates given by each member and socialize and get to know other hoteliers in our area to use as a resource. Will hold 2 meetings the first time to accommodate the group, April 23 and 24.

Created RFP Template to send out to ALL properties.

Researching databases for KCVB use.

Working with CVENT as our lead generator for the website. Diane and I were able to get them to change the metro area. In the past the planner saw our region as Missoula, changed to Missoula/Glacier Park Region. Will better help planners identify.

Submitted information to Smart Meetings for a June issue that includes Montana, Wyoming, Idaho/

Proposals submitted:

Clan Donald-September 2016 EANGMT-Enlisted Association of National Guard of Montana for April 2016

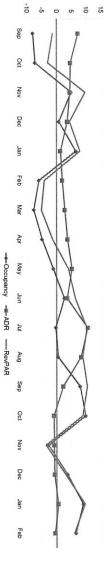
POMA-Professional Outdoor Media Association-Awarded to Kalispell for June 2016. Will work with them confirming details.

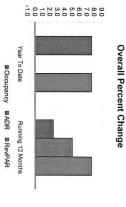
Governors Conference Follow up

Wild Fest opportunity with the MT Wilderness Association-September event in 2018 Pat Doyle-possible organizational partnerships with MT Fish Wildlife & Parks-Parks Division

Kalispell Area CVB For the Month of February 2015

Monthly Percent Change





90.5 90.5	1656	Census Props 20 20 20	Sep Oct 2013		5.0 3.2		3,441,044 1,896,481 1,4	Sep Oct Nov	Paragraph 2013	Percent Change: -2.1 -1.3 11.8	STATE OF	23,499		2013	Percent Change: 64 64 65	Last Year 46,680 48,236 46,6	49,680	Sep Oct	Sinnly 2013	-1.4 -3.0	38.08	This Year 69.26 36.94 30.00	Sep Oct	DAVIDAD 2013	4.6	Last Year 94.89 77.12 74.0	101.76 80.70		-7.3	49.4	This Year 68.1 45.8 38.8	
		20				018 1,143,389	10	v Dec		-		86 16,615					10 51,367					00 24.75				73.85					8 32.3	
90.5	1657	20	Jan				3 1,174,655	Jan		ŀ		15,583			-		51,367			8.0	21.18	22.87	Jan		1.3	74.40	75.38	Jan	66	28.5	30.3	
90.5	1657	20	Feb			8 1,356,505	1,0	Feb		0.1	17,983	18,003	Feb		6.5	43,568	46,396	Feb		4.2	31.14	29.84	Feb		1.9	75.43	76.89	Feb	-60	41.3	38.8	
90.5	1657	20	Mar				1,419,879	Mar		-1.7	19,083	18,761	Mar		6.5	48,236	51,367	Mar		-5.1	29.13	27.64	Mar		2.8	73.64	75.68	Mar	-7.7	39.6	36,5	
90.5	1667	20	Apr		5.1	1,376,729	1,446,282	Apr		1.3	18,723	18,969	Apr		6.5	46,680	49,710	Apr		-1.4	29.49	29,09	Apr		3.7	73.53	76.24	Apr	-4.9	40.1	38.2	
90.5	1657	20	May		10.8	1,942,684	2,152,331	May		5.3	23,803	25,070	May		6.5	48,236	51,367	May		4.0	40.27	41.90	May		5.2	81.62	85,85	May	-1.1	49.3	48.8	
90.5	1657	20	1 .	2	13.2	3,100,962	3,511,620	Jun	20	9.3	30,995	33,873	Jun	2	6.5	46,680	49,710	Jun	20	6.3	66.43	70.64	į.	- 1	3.6	100.05	103.67		2.6	66.4	68.1	
90.5	1658	20	Jul		17.5	5,519,689	6,485,856	Jul	2014	6.3	42,997	45,696		2014	6.6	48,236	51,398	Jul	2014	10.3	114.43	126.19		2014	10.6	128.37	141.93	2014 Jul	-0.3	89.1	88 9	
90.5	1658	20	Aug		16.0	5,672,880	6,579,578	Aug		7.1	43,414	46,493	Aug		66	48,236	51,398	Aug		8.8	117.61	128.01	Aug		8.3	130.67	141.52	Aug	0.5	90.0	90.5	and the second s
90.5	1658	20	Sep		10.5	3,441,044	3,803,487	Sop		8,1	33,815	36,559	Sep		0.1	49,680	49,740	Sep		10.4	69.26	76.47	Sep		2.2	101.76	104.04	Sep	8.0	68.1	73.5	
90.5	1668	20	Oct		8.9	1,896,481	2,065,654	Oct		9.9	23,499	25,834	Oct		0.1	51,336	51,398	Oct		8.8	36.94	40.19	Oct		-0.9	80,70	79.96	Oct	8.6	45.8	50.3	
90.5	1058	20	Nov		35	1,491,454	1,438,793	Nov	-	-2.7	19,286	18,771	Nov		0.1	49,710	49,740	Nov		-3.6	30.00	28.93	Nov		-0.9	77.33	76.65	Nov	-27	38.8	37.7	
90.5	1658	20	Dec		3.1	1,271,293	1,310,167	Dec		3.8	16,615	17,245	Dec		0.1	51,367	51,398	Dec		30	24.75	25.49	Dec		-0.7	76.51	75.97	Dec	3.7	32.3	33.6	The second secon
90.5	1658	20	Jan 2015	2045			1,288,280	Jan	2015	9.0	15,583	16,993	Jan	2015	0.1	61,367	51,398	Jan	2015	9.6	22.87	25.06	Jan	2015	0.6	76.38	75.81	Jan 2015	9.0	30.3	33.1	
90 5	1658	20	Feb		6.1	1,384,237	1,468,401	Feb		66	18,003	19,197	Feb	-	0.1	46,396	46,424	Feb		60	29.84	31.63	Feb		-0.5	76.89	76.49	Feb	6.6	38.8	41.4	
					10.8	2,146,493	2,378,063	2013		4.4	30,380	31,714	2013		-0.1	91,863	91,804	2013		10.9	23.37	25.90	2013		6.1	70.65	74.98	2013	4.5	33.1	34.5	
					7.6	2,378,063	2,558,892	2014	Year To Date	5.9	31,714	33,586	2014	Year To Date	6.5	91,804	97,763	2014	Year To Date	1.0	25.90	26.17	2014	Year To Date	1.6	74.98	76.19	Year To Date 2014	-0.6	34.6	34.4	
					7.7	2,558,892	2,756,681	2015		7.8	33,586	36,190	2015	***************************************	0.1	97,763	97,822	2015		77	26.17	28.18	2015		0.0	76.19	76.17	2015	7.7	34.4	37.0	Section of the latest designation of the lat
					9.6	25,171,283	27,593,569	2013		43	289,272	301,792	2013		-1.1	574,377	568,124	2013	7	10.8	43.82	48.57	2013	F.	51	87.02	91.43	2013 F	5.5	50.4	53.1	Accountation of the last of th
					7.6	27,593,569	29,677,358	2014	Running 12 Months	13	301,792	305,816	2014	dinama 12 Months	3.2	568,124	586,160	2014	Running 12 Months	42	48.57	50.63	2014	Running 12 Months	6.1	91.43	97.04	Running 12 Months 2014	-18	63.1	52.2	
					111.1	29,677,358	32,970,328	2015	9	5.8	305,816	323,461	2015	•	3.2	586,160	605,048	2015		7.6	50.63	54.49	2015	6	5.0	97.04	101.93	2015	2.5	52.2	53.5	

Source 2015 STR, Inc.

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For the month of: February 2015

Currency: USD - US Dollar

				Curren	t Month	- Februar	Current Month - February 2015 vs February 2014	s Februa	ry 2014							Year	Year to Date - February 2015 vs February 2014	- Februa	ry 2015 v	s Febru	ary 2014				1000 AV		Participation	ation	
	0cc %	%	A	ADR	Rev	RevPAR	P	ercent C	Percent Change from February 2014	om Febr	uary 201	4	0	Occ %		ADR	Re	RevPAR		Perce	nt Chan	ge from	Percent Change from YTD 2014	4	7	Properties	S	Rooms	ns
		2								Room	Room	Room	201		200	201	201	204		20	Balbab	Room	Room	Room	2	Gample			2
Kalispell MT+	414	38.8	76.49	76.89	31.63		6.6	-0.5	6.0	6.1	0.1	6.6	37.0								0		7					1658	1501
Missoula, MT+	44.0	42.8	77.43	75.42			2.6	2.7	5.3	8.2	2.8	5.4	40.5	5 38.4	4 76.16	6 74.12	2 30.81	1 28.43	3 5.5	5 2.8	8 8.4		4 2.8	8 8.4	-	42	26	3193	2320
Butte, MT+	40.0	40.1	81.82	80.45	32.75	32.25	-0.1	1.7	1.5	1.5	0.0	-0.1	35.7	7 34.9	9 80.26	6 78.57	7 28.69	9 27.43	3 2.4	4 2.1	1 4	6 4.6	6 0.0	0 2.4		14	10	1250	973
Bozeman, MT+	55.6	50.7	80.73	79.18	44.87	40.11	9.7	2.0	11.9	15.9	3.6	13.6	51.0	0 48.	1 79.40	0 77.67	7 40.51		3 6.1		2 8.5		4 3.6	6 9.9		29	17	2228	1572
Whitefish, MT+																										13	N	710	222
Rapid City, SD	46.3	48.3	70.10	69.24	32.48	33.41	4.0	1.2	-2.8	-2.6	0.2	-3.8	38.3	3 39.5	5 67.16	6 66.16	6 25.71	1 26.13	-3.1	1 1.5	5 -1.6	6 -0.5	5 1.2	2 -1.9		89	36	5177	3831
Park City, UT+	59.2	57.4	425.17	413.09	251.60	237.28	3.0	2.9	6.0	6.0	0.0	3.0	55.2	2 54.4	4 441.85	5 425.10	0 243.80	0 231.47	7 1.3		9 5.3	3 5.4				34	15	3846	2323
Helena/Great Falls, MT	55.6	48.2	81.64	83.23	45.39	40.10	15.4	-1.9	13.2	13.1	-0.1	15.4	50.7	7 45.1	1 80.30	0 82.54	4 40.72	2 37.27		3 -2.7	7 9.3		2 -0.1	1 12.3		50	35	3852	3191
Coeur D Alene, ID+	43.6	39.6	96.22	100.42	41.93	39.79	10.0	4.2	5.4	5.4	0.0	10.0	37.9	9 34.2	2 95.96	6 97.13	3 36.41	1 33.19	9 11.0		2 9.7	7 9.7				21	13	1762	1503
Sandpoint, ID+	40.2	40.8	80.30	80.88	32.32	33.03	-1.5	-0.7	-2.2	-2.2	0.0	-1.5	37.1	1 37.5	5 78.70	0 78.74	4 29.22	2 29.54	******							œ	4	396	244
Bend, OR+	58.4	50.2	99.91	97.52	58.32	48.98	16.2	2.5	19.1	24.0	4.2	21.1	54.2	2 46.6	6 98.53	3 95.95		3 44.71	1 16.4	4 2.7	7 19.5		5 4.2			38	20	2842	1671
Spokane, WA+	56.7	51.4	93.62	87.30	53.06	44.86	10.3	7.2	18.3	18.3	0.0	10.3	49.3	3 46.1	1 90.54	4 85.37	7 44.60	0 39.32	2 6.9	9 6.1	1 13.4		4 0.0			54	35	5623	4855
Billings, MT+	54.9	57.7	87.85	86.26	48.20	49.75	-4.9	1.8	-3.1	5.0	8.4	3.1	49.0	0 50.	1 86.88	8 84.48	8 42.61	1 42.29	9 -2.0	0 2.8	8 0.7	7 9.2	2 8.4	4 6.2		50	33	4494	3601
Economy Class+	20 6	202	51 60	51 14	15 28	15.00	0.8	1	10	00	0	0.9	28.5	26.2	51 34	51 21	13.62	2 13 41	1	0 0	1 5	5 17	7 01	1 1 4		5	7	774	623
Mid/Upper Up/Upscale Class+	53.6	47.5	88.14	89.82			12.7	-1.9	10.6	10.6	0.0	12.7	47.7	`							_	_		_	<u></u>	6	σ	531	525

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